



#InvestEUresearch



# Horizon 2020 Work Programme for Research & Innovation 2018-2020

## Activities of Societal Challenge 3: "Secure, clean and efficient energy"



**Alexandros Kotronaros**  
**Directorate General for Energy**  
**European Commission**

Research and  
Innovation

# Content

- **Policy framework**
- **New features of the Work Programme 2018-2020**
- **Horizon 2020 work programme 2018-2020**
- **Frequent mishaps**
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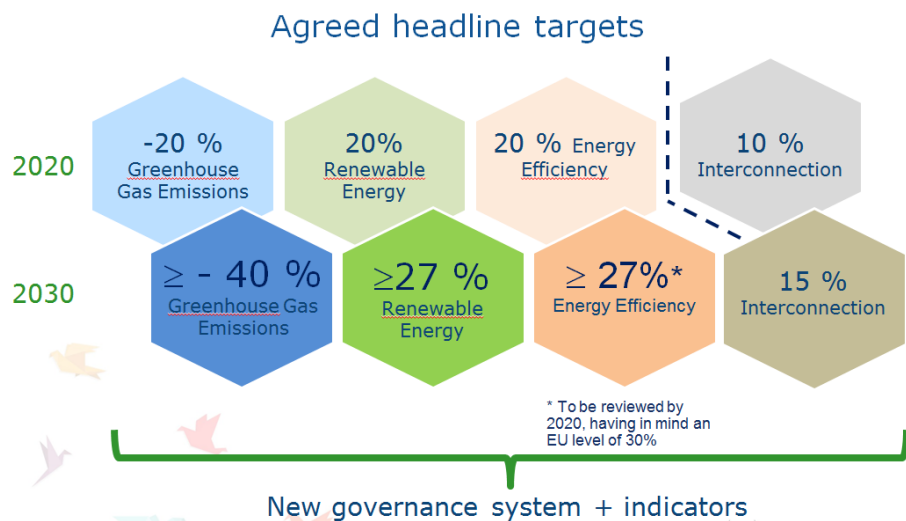


# Policy Framework



## "Clean Energy for all Europeans"

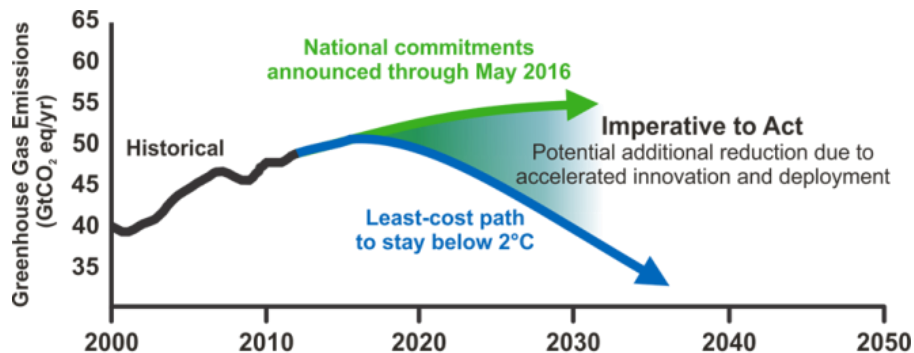
- Putting energy efficiency first
- Demonstrating global leadership in renewables
- Delivering a fair deal for consumers



## Paris Agreement

Holding the increase in the global average temperature to **well below 2°C** above pre-industrial levels and pursuing efforts to limit the temperature increase to 1.5°C above pre-industrial levels

Accelerating, encouraging and enabling **innovation** is crucial...



Adapted from UNFCCC, Synthesis report of INDCs, May 2016

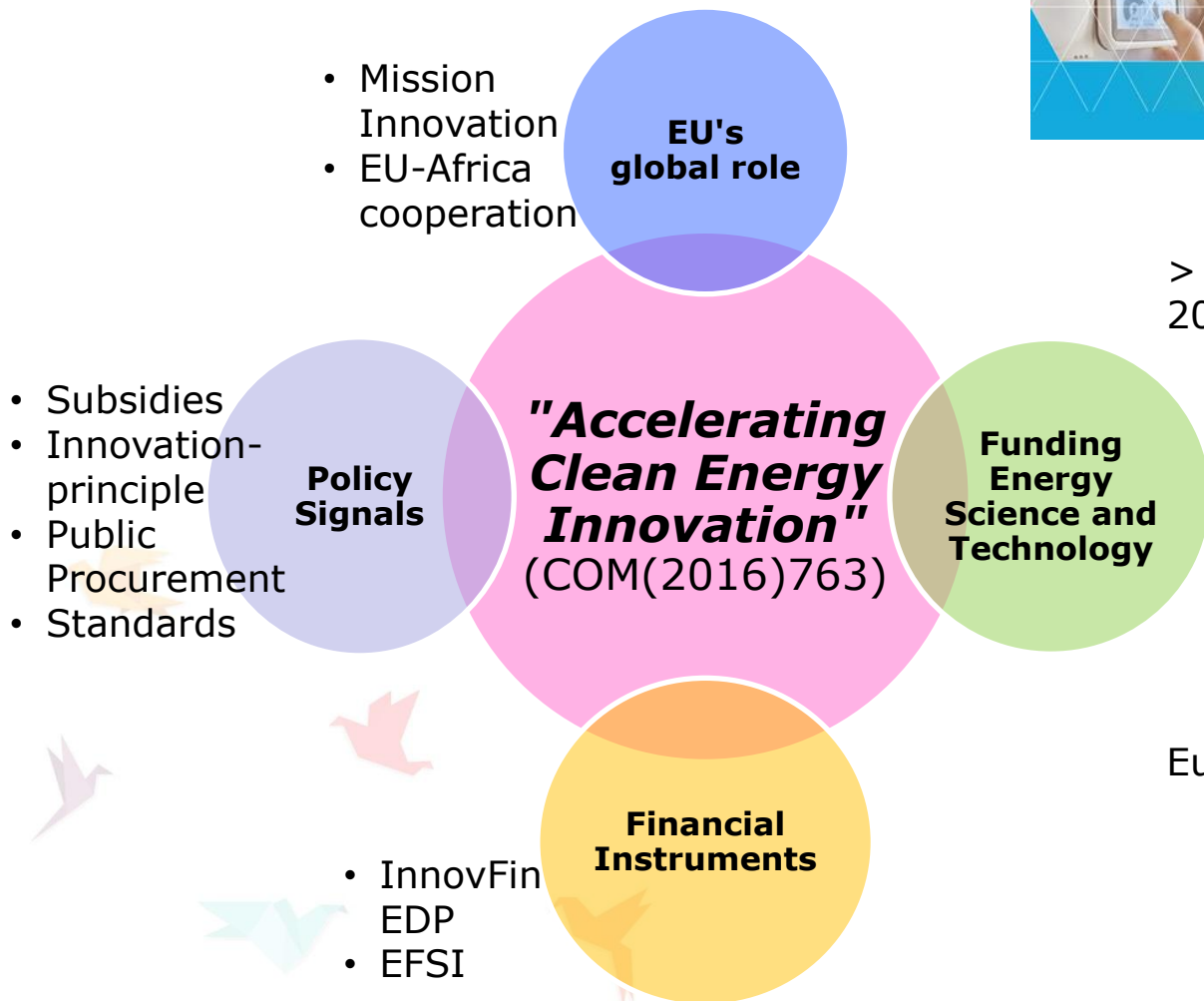
## Other EU policy priorities

- Digital Single Market
- Jobs, Growth and Investments
- EU as a strong global actor
- ...



# Policy Framework

## Accelerating Clean Energy Innovation



> EUR 2.2 billion in H2020 (2018-2020) on:

- Decarbonising EU building stock by 2050
- Strengthening EU leadership in renewables
- Affordable and Integrated energy storage
- E-mobility and more integrated urban transport systems

European Innovation Council

# Policy Framework

## The Strategic Energy Technology Plan (SET-Plan)



**Overall objective:** Accelerating the development and deployment of low-carbon technologies through cooperation among EU countries, companies, research institutions, and the EU itself, based on **common priorities, targets and actions**.

### Priority Actions:

- 1+2. Improving performance and reducing cost of renewable energy
3. Smart solutions for consumers
4. Smart Resilient and Secure Energy System
5. Energy Efficiency in Buildings
6. Energy Efficiency in Industry
7. Batteries and e-Mobility
8. Renewable Fuels and Bioenergy
9. Carbon Capture Utilisation and Storage
10. Nuclear Safety

### Defining priorities

- SET-Plan Communication 2015

### Setting targets

- Declaration of Intents

### Implementation Plans (IP)

- Temporary Working Groups

### Execution of IPs



# Policy Framework

## Mission Innovation



**Overall objective:** To reinvigorate global efforts in clean energy innovation, Mission Innovation members share a common goal to **develop and scale** breakthrough technologies and substantial **cost reductions**. MI members aim to seek to **double public clean energy research and development investment** over five years.

Legend: ● Lead, ○ Participant

	Australia	Brazil	Canada	Chile	China	Denmark	EC	Finland	France	Germany	India	Indonesia	Italy	Japan	Mexico	Norway	Republic of Korea	Saudi Arabia	Sweden	The Netherlands	UAE	UK	USA
1	○	○	○		●	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○	○
2	○	○	○		○		○	○	○	○	○	○	○		○	○	○	○	○	○	○	○	○
3	○		○		○		○	○	○	○	○	○	○		○	○	○	○	○	○	○	○	○
4	○	○	○		○		○	○		○	○	○			○			○	○			○	○
5	○	○	○		○		○	○	○	○					○			○	○	○	○	○	○
6	○		○		○		○	○	○	○				○	○			○	○	○	○	○	○
7	○	○	○		○		○	○	○	○				○	○			○	○	○	○	○	○

# New features of the Work Programme

- **Political priorities**

- **Focus Areas**

1. a low-carbon, climate resilient future;
2. circular economy;
3. digitising and transforming European industry and services;
4. security union.

Focus areas are expected to create an **exceptional impact**

- **Strengthening International Cooperation**

- 30 flagship initiatives in areas of mutual benefit

- **Measures to support market creating innovation**

- 1<sup>st</sup> phase of European Innovation Council (EIC)

- Supports frontier research

- SME instrument

- Inducement prizes

- FET

- Fast track to innovation

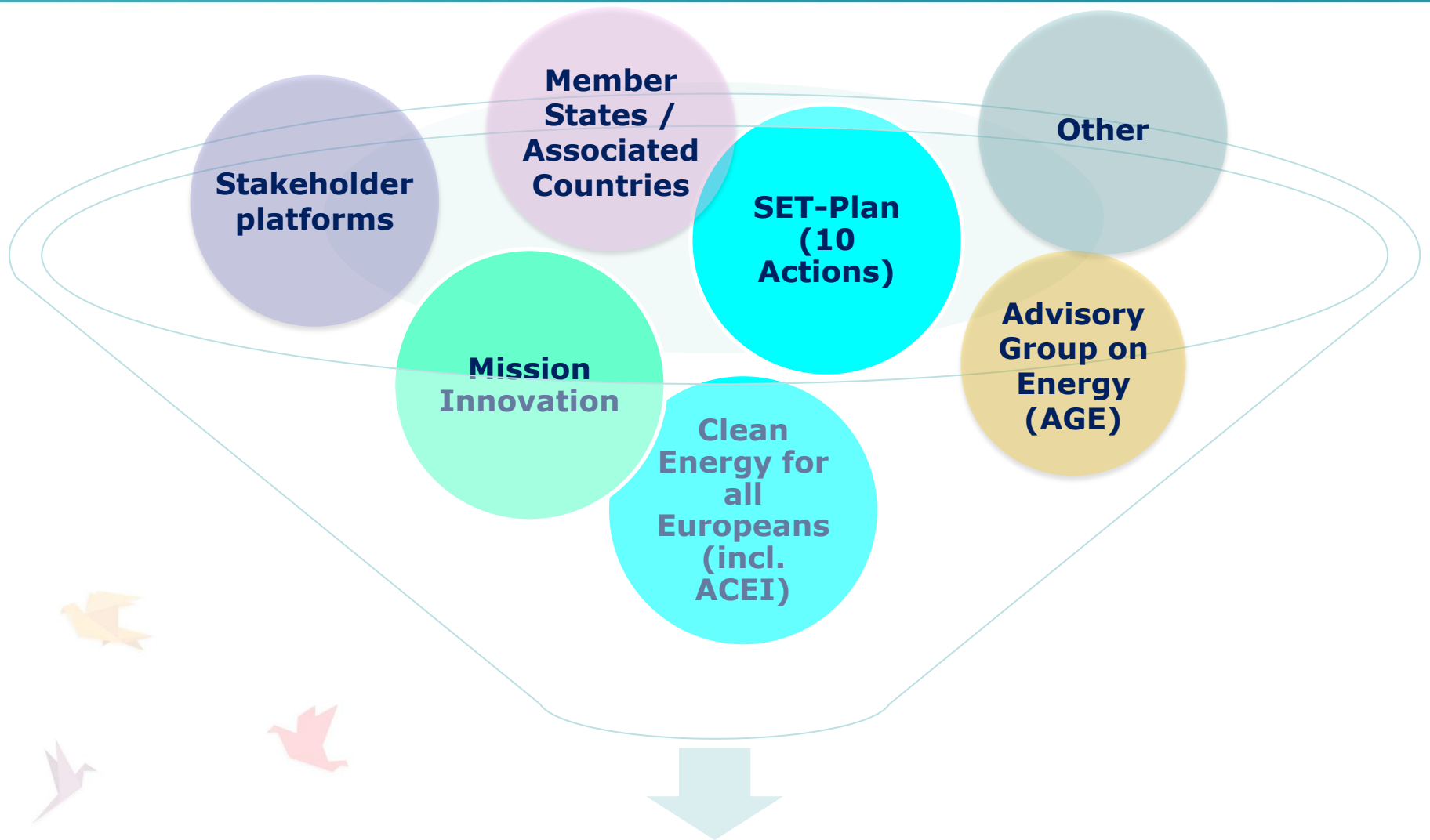


## What else is new

Pilots on:

- Lump-sum contribution
- ICT pilot using the mechanism of ERASMUS+
- New 50% funding rate for some actions
- Dedicated support to high impact clean energy technologies
- Widening fellowships

# Inputs to the work programme 2018-2020



**Energy WP 2018-2020**

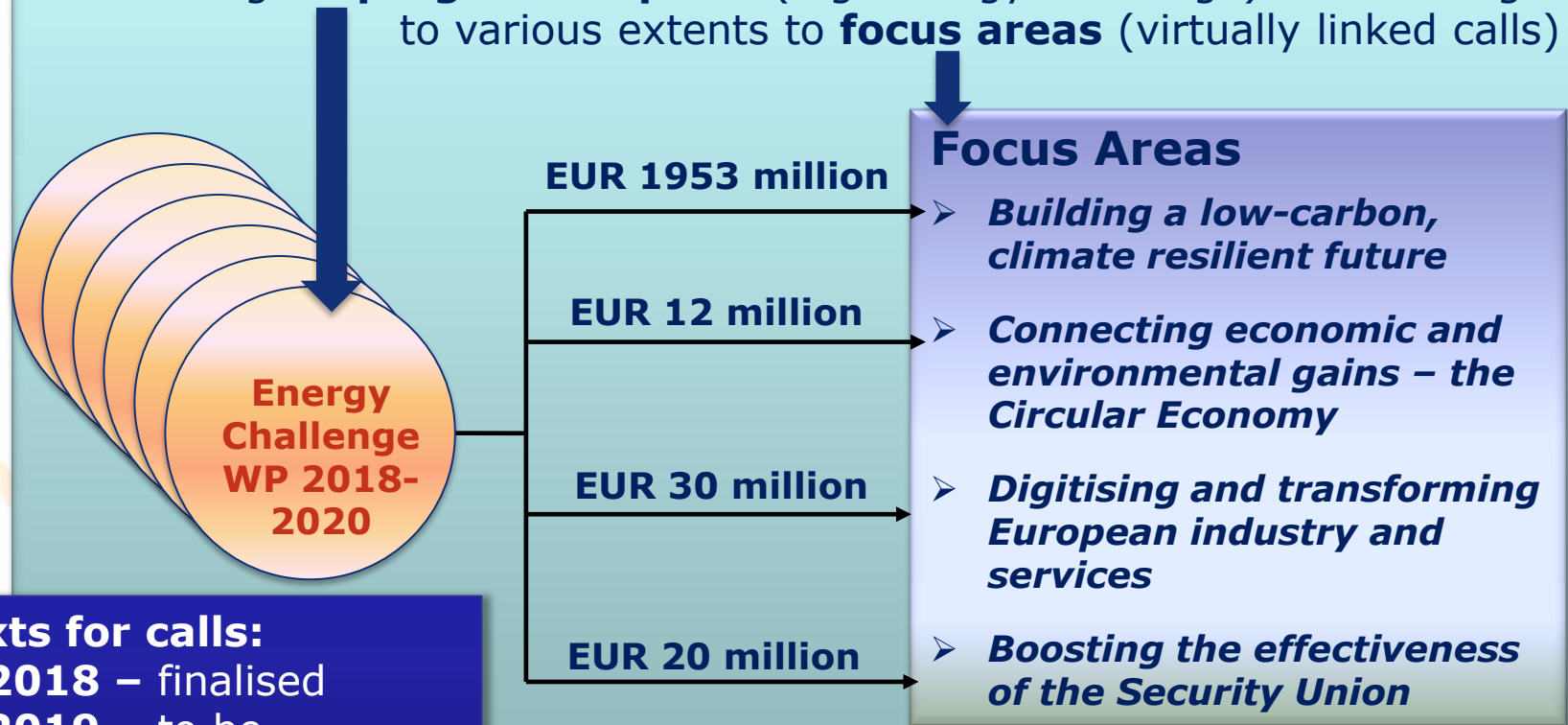


European  
Commission

# Horizon 2020 work programme 2018-2020

## Horizon 2020 work programme 2018-2020

- Total budget envelope: ~ EUR 30 billion
- Covering **18 programme parts** (e.g. Energy Challenge) contributing to various extents to **focus areas** (virtually linked calls)



### Texts for calls:

- **2018** – finalised
- **2019** – to be confirmed mid-2018
- **2020** – to be added as of mid-2018

# Energy across Horizon 2020

## Energy is also addressed in many Horizon 2020 parts

### Bottom-up activities

- European Research Council (ERC)
- European Innovation Council (SME instrument, FTI pilot, FET, Prizes)
- Marie-Sklodowska Curie Actions

### Industrial Leadership

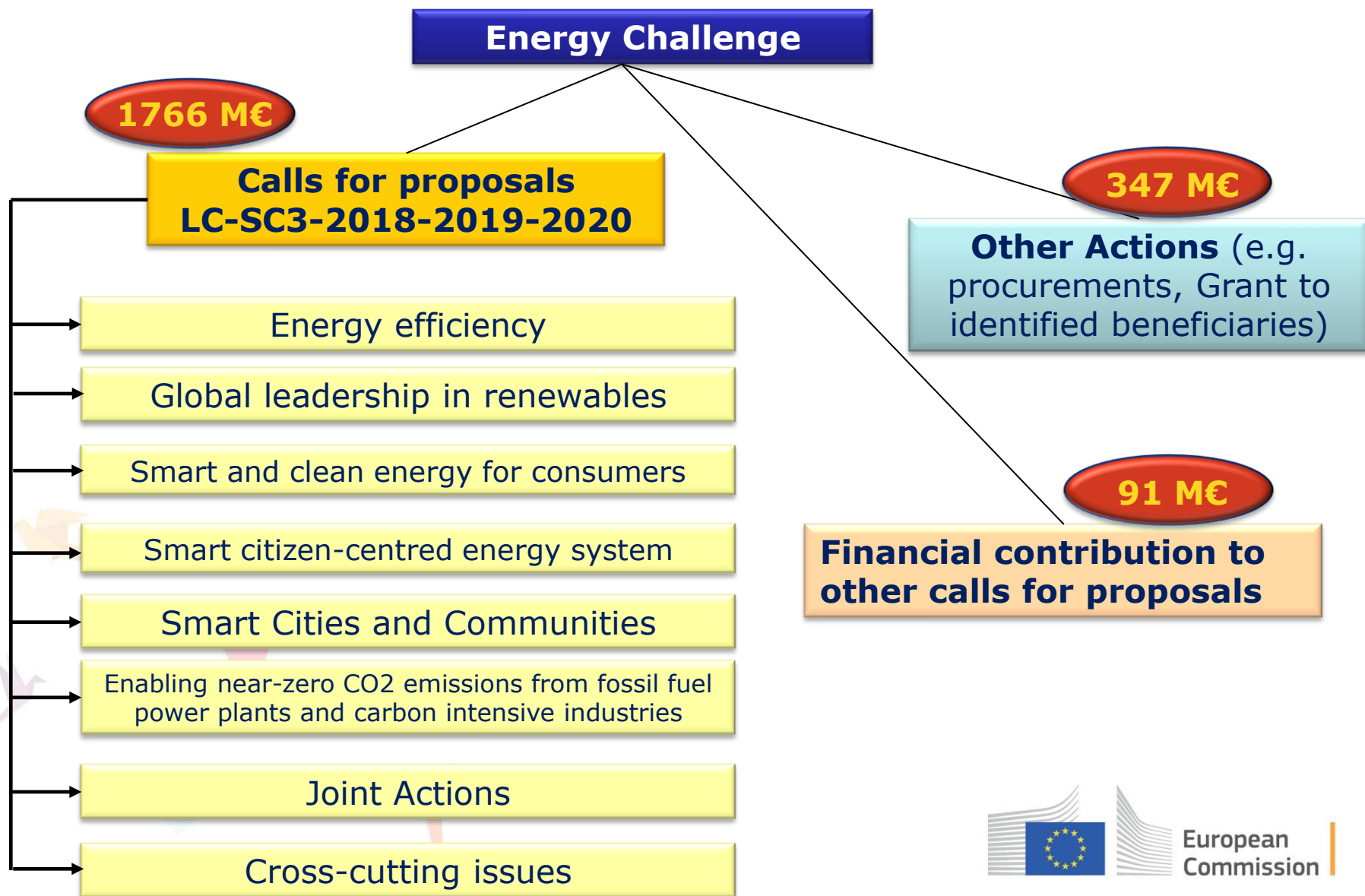
- Materials
- PPPs on Energy-efficient Buildings and SPIRE
- Information and Communication Technologies
- Space (Galileo)

### Societal Challenges (SC)

- SC2: Bioeconomy, Blue Growth
- SC4: Electric vehicles, Batteries, Energy-efficient transport
- SC5: Cities, Earth observation, raw materials, climate change mitigation strategies
- SC7: Cybersecurity, Critical energy infrastructure

**-> Please check also calls of other Horizon 2020 parts!**

# Overview of Energy Challenge activities



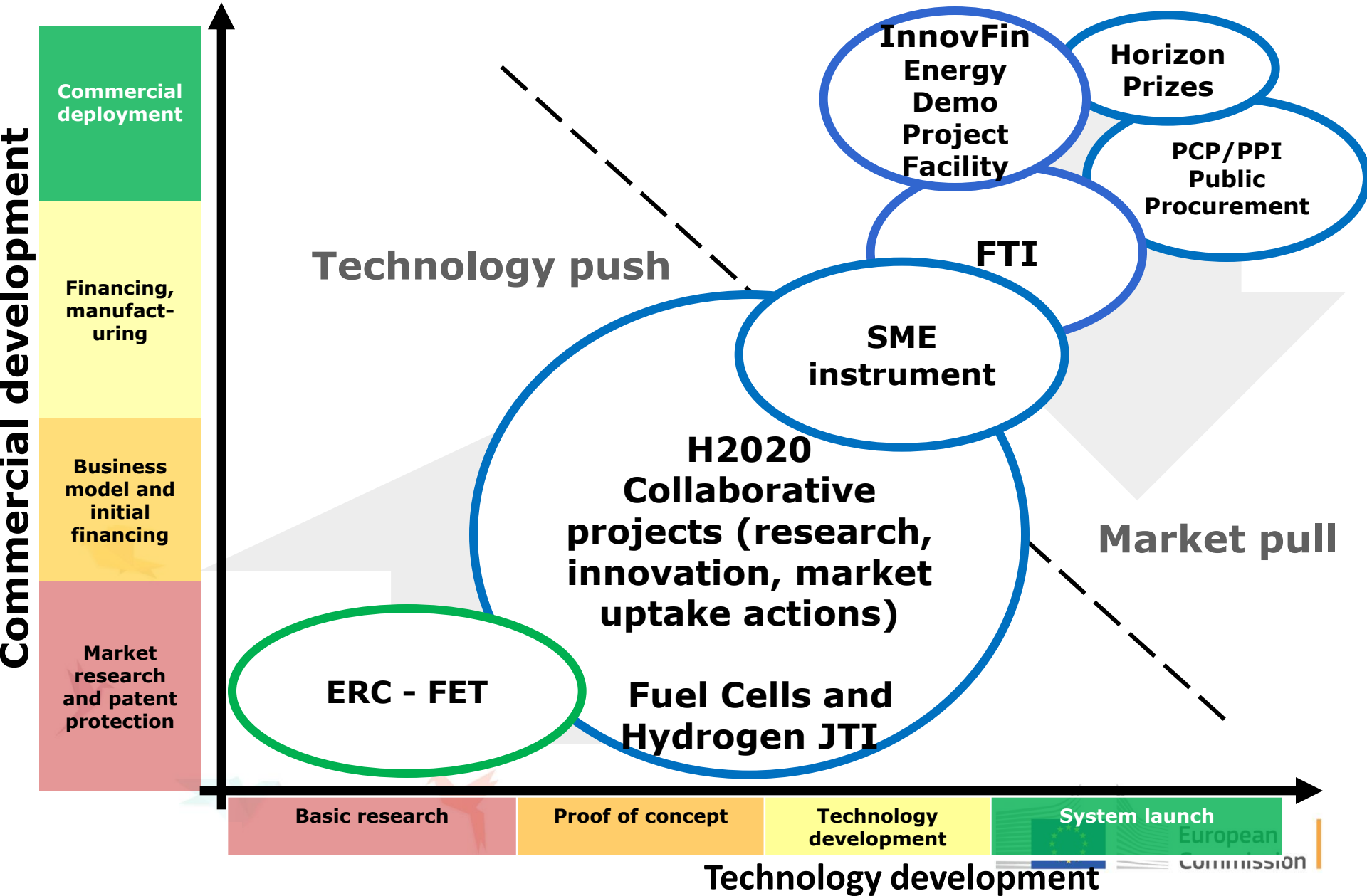
## Fuel Cells and Hydrogen

- Activities specifically targeting Fuel Cells and Hydrogen are **not** supported in the Energy Challenge work programme 2018-2020, but through calls for proposals of the **Fuel Cells and Hydrogen JU** (<http://www.fch.europa.eu/>)
- **But**, for topics included under the areas "Energy Efficiency", "Smart citizen-centred energy" and "Smart Cities and Communities", **system costs related to the integration of mature hydrogen based technologies for the purpose of integrated demonstration in a topic are eligible.**

## Open research data

- Grant beneficiaries will engage in **research data sharing by default**
- Participants **may however opt out** of these arrangements, both before and after the signature of the grant agreement.

# Toolbox



# Contribution to EU policies and cross-cutting issues

- **Sustainable development:** all topics
- **Climate Actions:** all topics
- **International cooperation**, including **Mission Innovation:** RES-1, RES-3, RES-4, RES-5, RES-25, ES-3, NZE-2, NZE-5, JA-4, JA-5
- **Social Sciences and Humanities (SSH):** EC-1, EC-2, EE-2, EE-4, EE-8, EE-16, EE-14, RES-1, RES-4, RES-11, RES-22, RES-28, ES-3, ES-4, ES-7, NZE-1, NZE-2, NZE-3, NZE-4, NZE-5, CC-1, CC-2, CC-4, CC-5, CC-6, SCC-1
- **Digital Agenda:** EC-1, EE-13, ES-3, ES-4, ES-5, ES-6, RES-17, SCC-1, CC-5
- **Contractual PPPs:**
  - **Energy-efficient Buildings:** EE-1, EE-4, EE-5, RES-4, RES-5
  - **SPIRE:** EE-6, RES-7
- **Blue Growth:** RES-1, RES-11, RES-13, RES-14, JA-3
- **Responsible Research & Innovation (RRI):** EC-1, EE-4, EE-5, EE-9, EE-15, EE-16, RES-28, RES-8, ES-3, ES-5, ES-8, NZE-1, NZE-2, NZE-3, NZE-5
- **Open Innovation:** EC-1, EE-3, EE-4, EE-5, EE-6, EE-9, EE-15, RES-2, RES-4, RES-6, RES-8, RES-13, RES-28, ES-3, ES-5, ES-8, NZE-1, NZE-2, NZE-3, NZE-5, SCC-1
- **Open Science:** CC-3



# Calls for proposals LC-SC3-2018-2019-2020

## Calls for proposals LC-SC3-2018-2019-2020

Energy efficiency	Global leadership in renewables	Smart and clean energy for consumers	Smart citizen-centred energy system	Smart Cities and Communities	Enabling near-zero CO2 emissions from fossil fuel power plants and carbon intensive industries	Joint Actions	Cross-cutting issues
<b>192 M€*</b>	<b>445 M€*</b>	<b>20 M€*</b>	<b>176 M€*</b>	<b>110 M€*</b>	<b>88 M€*</b>	<b>52 M€*</b>	<b>42 M€*</b>

\* Budget figures for 2018-2019 only (2020 to be confirmed at a later stage)



# Energy Efficiency



Buildings



Consumers  
& Services



Industry



Financing  
Energy  
Efficiency



Public  
Authorities  
& Policy Support



Digitisation

## Innovation Actions

EU Support: 70%  
3 to 30 M€ / project

EE1/*EE1*  
*EE4*  
*EE5*

EE6

DT-ICT-10

## Coordination & Support Actions\*\*

EU support: 100%  
0.5 to 2 M€ / project

EE2/*EE2*  
*EE3*  
EE5

EC1/*EC1*  
EC2/*EC2*  
EE13/*EE13*

*EE6*  
EE8/*EE8*

EE2/*EE2*\*  
EE9/*EE9*  
EE10/*EE10*  
EE11/*EE11*  
EE13/*EE13*\*  
*EE17*

EE16/*EE16*  
EE15  
*EE17*\*

## Research & Innovation Actions

EU Support: 100%  
1 to 2 M€ / project

EE14/*EE14*

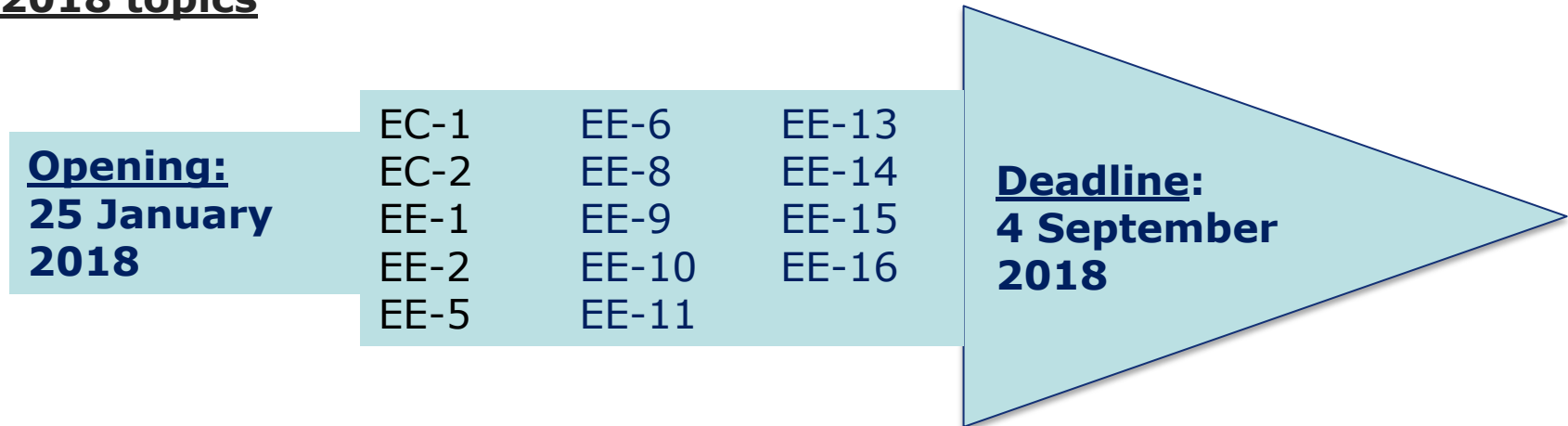
Standard text: 2018 topics  
*Italic text: 2019 topics*

\* The topic also addresses this thematic area where indicated  
\*\* Mostly minimum 3 beneficiaries (check the Work Programme 2018-2020)

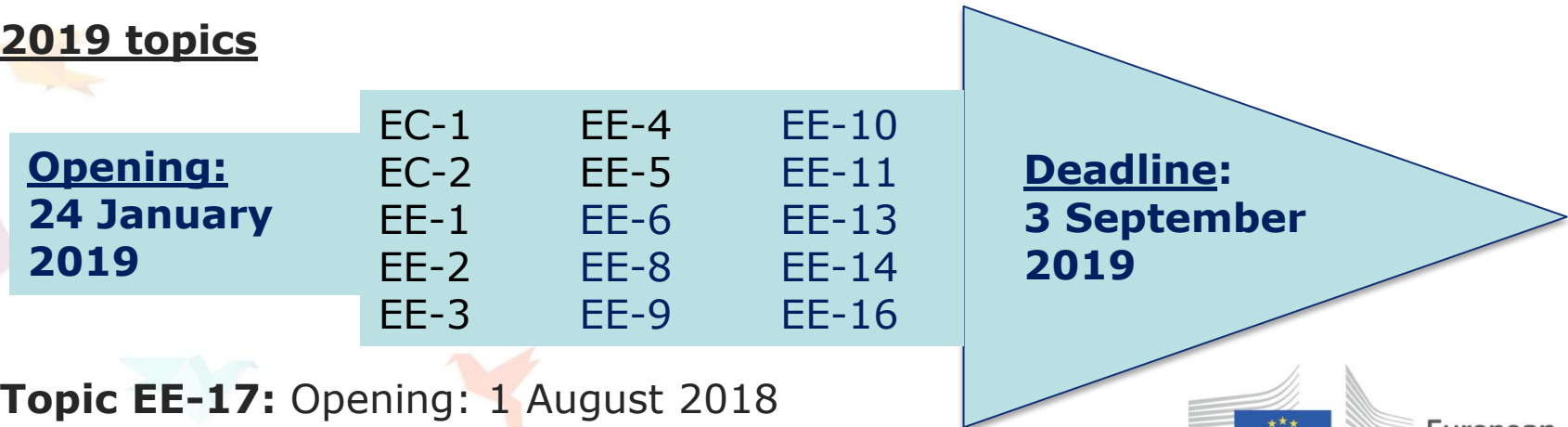
# Energy Efficiency

## Deadlines

### 2018 topics



### 2019 topics



**Topic EE-17:** Opening: 1 August 2018  
Deadline: 5 February 2019

# Global leadership in renewables

	2018	2019	2020
<b>Next renewable energy solutions</b>	RES-2	RES-1	RES-3
<b>Renewable energy solutions at consumer scale</b>	<i>Energy generation at building scale</i> RES-4, RES-5, RES-6	<i>Renewable energy solutions at district level and for industrial processes</i> RES-7, RES-8	RES-9, RES-10
<b>Renewable energy solutions for energy system implementation</b>	<i>Reduce costs of key technologies for renewable energy conversion</i> RES-11, RES-12, RES-13	<i>Optimize processes and manufacturing</i> RES-14, RES-15  <i>Provide flexibility to the energy system</i> RES-16, RES-17	RES-18, RES-19, RES-20
<b>Renewable fuels for transport</b>	<i>Drop-in fuel solutions for fossil-fuel substitution</i> RES-21, RES-22	<i>Upscaling renewable fuels production</i> RES-23 RES-24	RES-25, RES-26, RES-27
<b>Market Uptake Support</b>	RES-28	RES-28	RES-28

# Global leadership in renewables

Technology area	Research activities (RIA)	Innovation activities (IA)
<b>Solar energy (PV, CSP)</b>	RES-1-2019, RES-2-2018, RES-4-2018, RES-7-2019, RES-11-2018, RES-14-2019	RES-6-2018, RES-8-2019, RES-13-2018, RES-15-2019, RES-17-2019
<b>Wind energy</b>	RES-1-2019, RES-4-2018, RES-11-2018	RES-13-2018
<b>Ocean energy</b>	RES-1-2019, RES-11-2018, RES-14-2019	
<b>Biofuels / alternative fuels</b>	RES-1-2019, RES-2-2018, RES-16-2019, RES-21-2018, RES-23-2019	RES-17-2019, RES-22-2018, RES-24-2019
<b>Geothermal energy</b>	RES-1-2019, RES-4-2018, RES-11-2018, RES-14-2019	RES-8-2019, RES-13-2018
<b>Heating / cooling, CHP</b>	RES-1-2019, RES-4-2018, RES-11-2018	RES-5-2018, RES-8-2019, RES-12-2018
<b>Hydro energy</b>	RES-1-2019, RES-11-2018, RES-16-2019,	RES-17-2019
<b>Virtual Power Plant</b>	RES-16-2019	

- Topics for 2018 in black font; for 2019 in purple font; topics for 2020 not included (added as of mid-2018)
- Market-uptake activities (CSA, RES-28) cover all areas

# Renewable energy

## Deadlines – 2018 topics

Opening	Topics	Deadline
31 October 2017	RES-5 RES-6 RES-12 RES13 RES-21 RES-28	13 February 2018
	RES-4 RES-11	1 <sup>st</sup> stage: 31 January 2018 2 <sup>nd</sup> stage: 23 August 2018
5 December 2017	RES-22	5 April 2018
	RES-2	19 April 2018



# Renewable energy

## Deadlines – 2019 topics

Opening	Topics	Deadline
1 August 2018	RES-1 RES-14	1 <sup>st</sup> stage: 16 October 2018 2 <sup>nd</sup> stage: 25 April 2019
5 September 2018	RES-8 RES-15 RES-17 RES-24 RES-28	11 December 2018
7 May 2019	RES-7 RES-16 RES-23	27 August 2019



# Smart and clean energy for consumers

**EC-1-2018-2019:** The role of consumers in changing the market through informed decision and collective actions

- **2018:** develop activities informing and motivating consumers to **change old and inefficient installed appliances** with the highest energy saving potential to more efficient and clean energy heating and/or cooling solutions; consider financial and other aspects; address 'rebound effect'; involve all relevant stakeholder
- **2019:** set up and/or support consumer cooperatives/collective purchase groups, and/or other **consumer-driven collective actions** to **increase energy efficiency** and/or optimise energy management within the community; address regulatory barriers and contractual conditions; address split incentives

**EC-2-2018-2019:** Mitigating household energy poverty

- Contribute to actively alleviating energy poverty and developing a better understanding of the types and needs of energy poor households and how to identify them
- Facilitate **behaviour change** and implementation of **low-cost energy efficiency measures** tailored for energy poor households
- Support the set-up of financial and non-financial **support schemes** for energy efficiency and/or small-scale renewable energy **investments** for energy poor households
- Develop, test and disseminate **innovative schemes for energy efficiency/RES investments** established by utilities or other obligated parties under Article 7

*Topic EC-3 will be opened in 2020.*



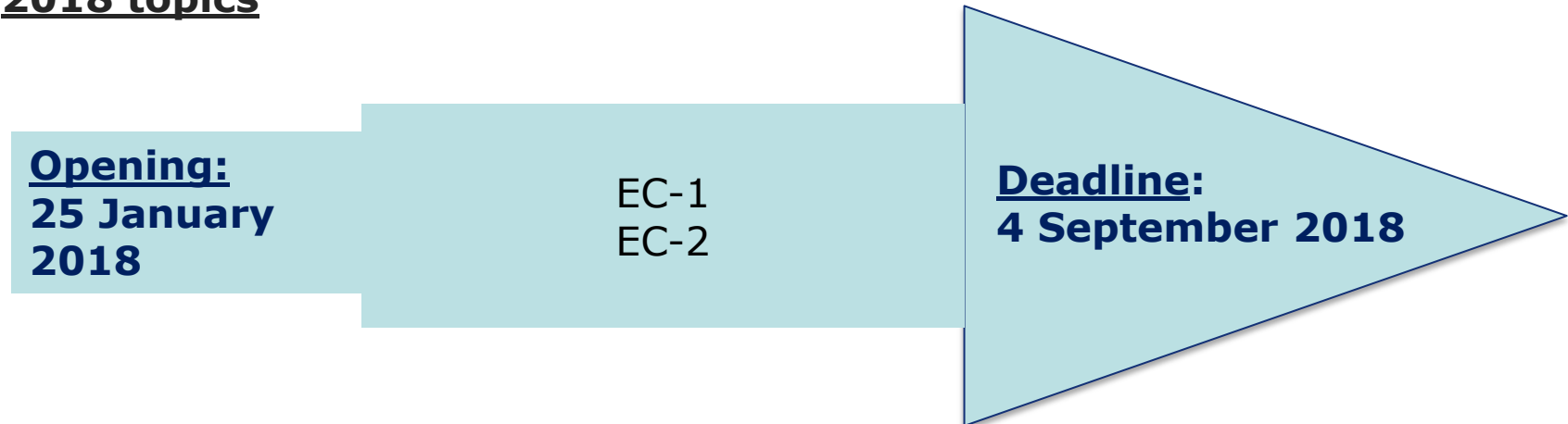
European  
Commission



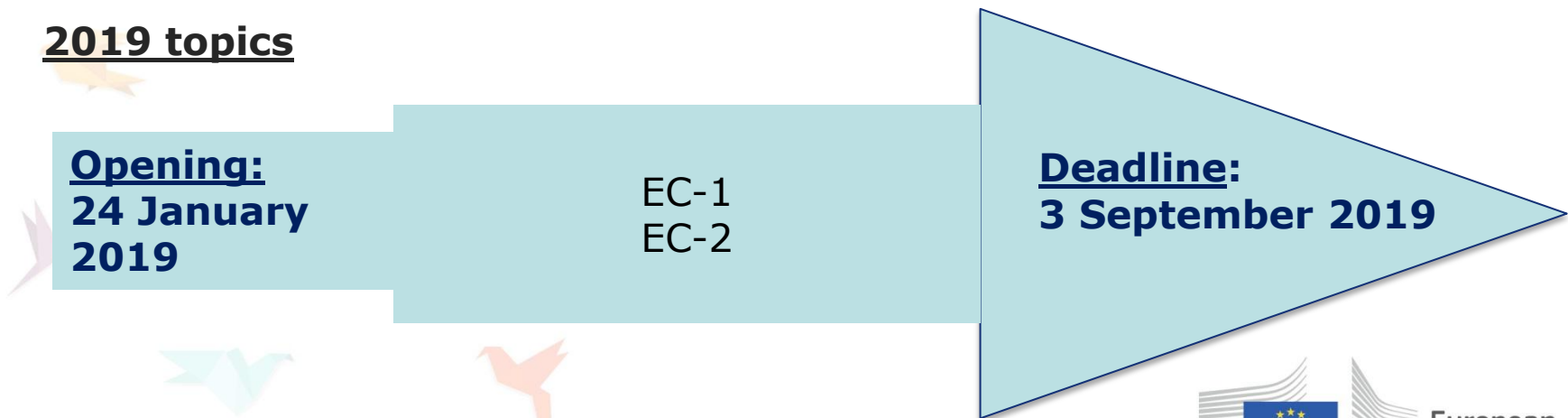
# Smart Citizen-Centred Energy System

## Deadlines

### 2018 topics



### 2019 topics



# Smart Citizen-Centred Energy System

## Smart citizen-centred energy system

### Grid

- **ES-1-2019:** Flexibility and retail market options for the distribution grid (IA)
- **ES-2-2019:** Solutions for increased regional cross-border cooperation in the transmission grid (IA)
- **ES-5-2018-2020:** TSO – DSO – Consumer: Large-scale demonstrations of innovative grid services through demand response, storage and small-scale (RES) generation (IA)
- **ES-6-2019:** Research on advanced tools and technological development (RIA)
- **ES-7-2018:** Pan-European Forum for R&I on Smart Grids, Flexibility and Local Energy Networks (CSA)

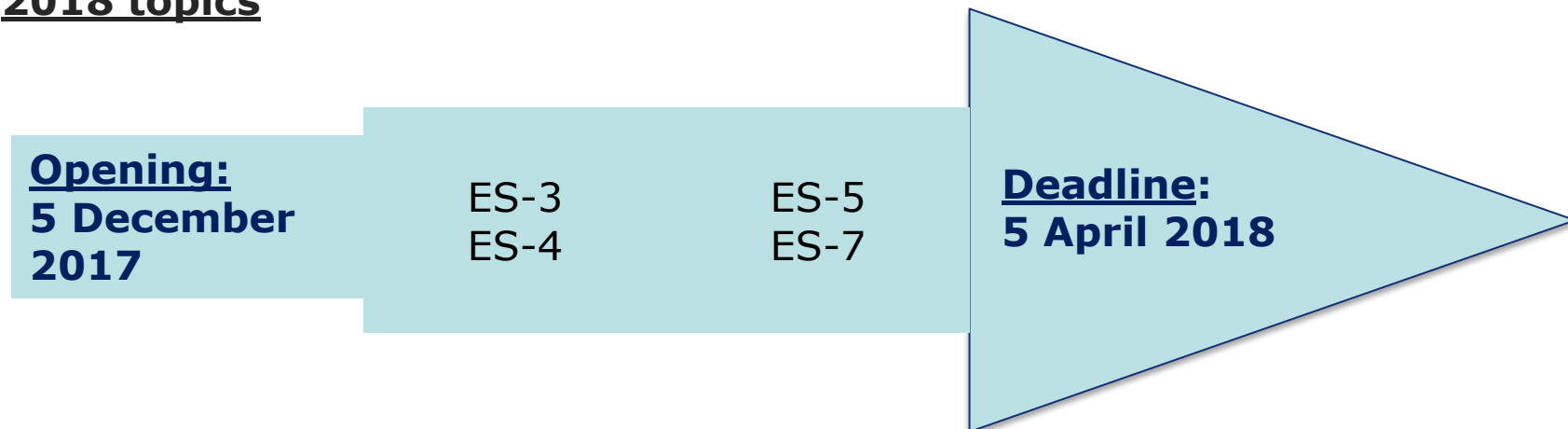
### Local systems & island

- **LC-SC3-ES-3-2018-2020:** Integrated local energy systems (Energy islands) (IA)
- **LC-SC3-ES-4-2018-2020:** Decarbonising energy systems of geographical Islands (IA)
- **LC-SC3-ES-8-2019:** European Islands Facility - Unlock financing for energy transitions and supporting islands to develop investment concepts (CSA)

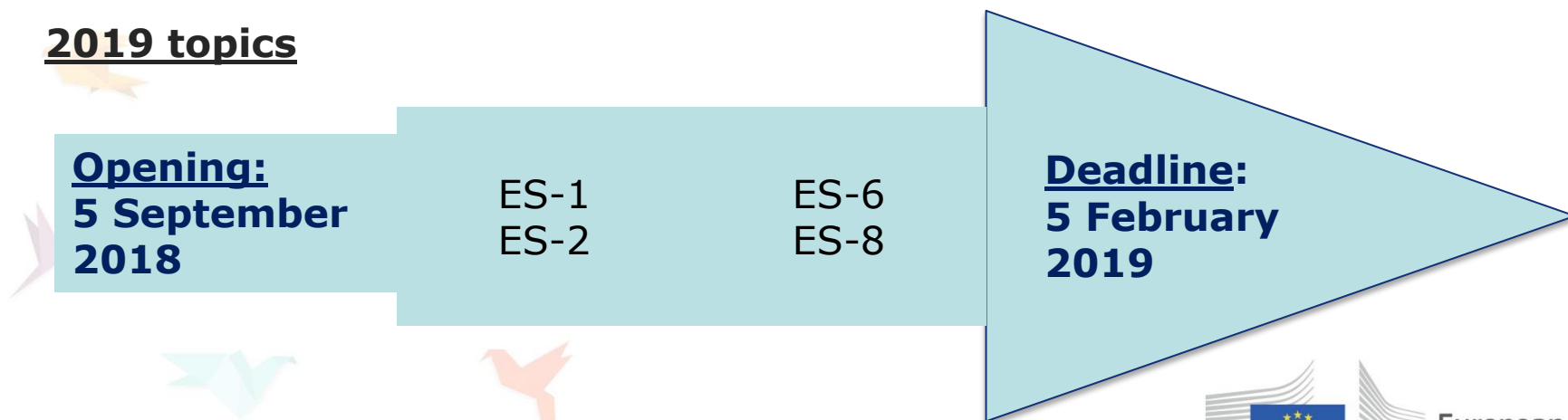
# Smart Citizen-Centred Energy System

## Deadlines

### 2018 topics



### 2019 topics



# Smart Cities and Communities

2014

## GROWSMARTER

Köln, Barcelona, Stockholm  
& Graz, Cork, Valletta, Porto, Suceava

## REMOURBAN

Valladolid, Tepebasi, Nottingham  
& Seraing, Miskolc

## TRIANGULUM

Eindhoven, Stavanger, Manchester  
& Prague, Leipzig, Sabadell

2015

## REPLICATE

San Sebastián/Donostia, Firenze, Bristol  
& Lausanne, Essen, Nilufer

## SHAR-LLM

Milano, Lisboa, London (Greenwich)  
& Burgas, Bordeaux, Warsaw

## SMARTENCITY

Sønderborg, Tartu, Vitoria/Gasteiz  
& Asenovgrad, Lecce

## SMARTER TOGETHER

Wien, München, Lyon  
& Sofia, Santiago de Compostela, Venezia, Yokohama,  
Kiev

2016

## mySMARTlife

Hamburg, Helsinki, Nantes  
& Varna, Palencia, Rijeka, Bydgoszcz

## RUGGEDISED

Rotterdam, Umea, Glasgow  
& Brno, Parma, Gdansk

2017

## STARDUST

Pamplona, Tampere, Trento  
& Cluj-Napoca, Derry, Kozani, Litoměřice

## IRIS

Utrecht, Göteborg, Nice Côte d'Azur  
& Vaasa, Alexandroupolis, Santa Cruz de Tenerife, Focsani

## MatchUP

Valencia, Dresden, Antalya  
& Ostend, Herzliya, Skopje, Kerava



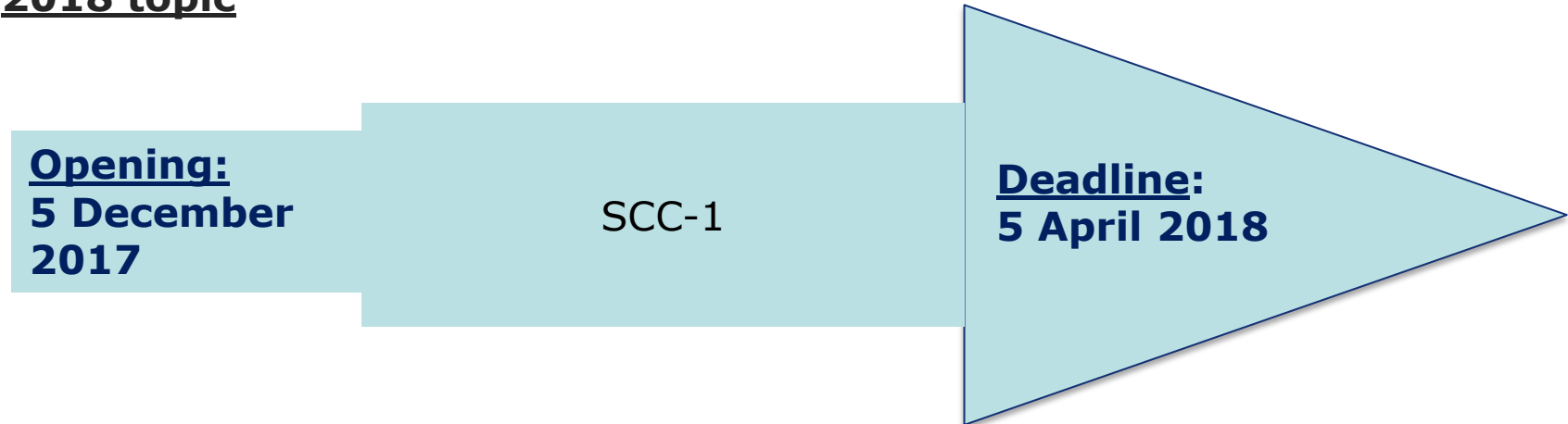
➤ Collaboration in the **Lighthouse Collaboration Network** - specific task groups on common topics (e.g. replication, business models, dissemination)



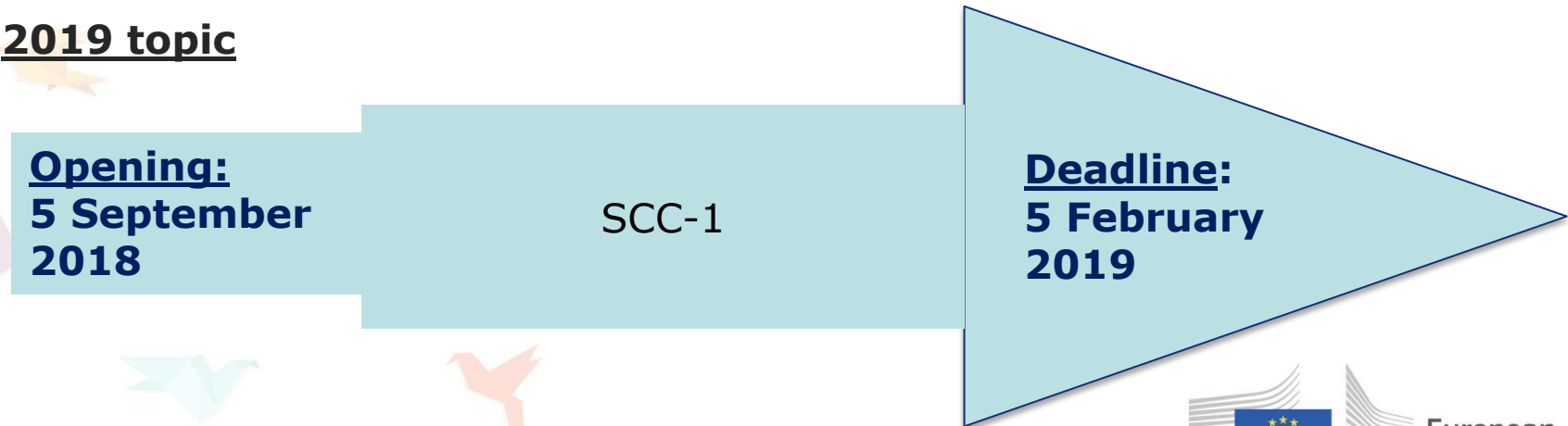
# Smart Cities and Communities

## Deadlines

### 2018 topic



### 2019 topic



# Enabling near-zero CO2 emissions from fossil fuel

**NZE-1:** Pilots for advanced capture technologies (2018)

- *RIA; Deadline: 6.9.2018; indicative budget: EUR 20 million*

**NZE-2:** Pilots on CO2 conversion to fuels (2018)

- *RIA; Deadline: 6.9.2018; indicative budget: EUR 12 million*

**NZE-3:** Strategic planning for CCUS deployment (2018)

- *CSA; Deadline: 6.9.2018; indicative budget: EUR 2 million*

**NZE-4:** Integrated solutions for flexible power plants using power-to-X and energy storage (2019)

- *IA; Deadline: 27.8.2019; indicative budget: EUR 20 million*

**NZE-5:** CCS in industry (2019, 2020)

- *IA; Deadline (2019): 27.8.2019; indicative budget: EUR 33 million*

**NZE-6:** Geological storage pilots in different settings (2020)

# Enabling near-zero CO2 emissions from fossil fuel

## Deadlines

### 2018 topics

**Opening:**  
**15 May 2018**

NZE-1  
NZE-2  
NZE-3

**Deadline:**  
**6 September  
2018**

### 2019 topics

**Opening:**  
**7 May 2019**

NZE-4  
NZE-5

**Deadline:**  
**27 August  
2019**

# Joint Actions - overview

## Support to the SET-Plan

- JA-1-2018 (ERA-NETs)
- JA-2-2018 (CSA for Implementation Plans)

## Pre-commercial procurement for wave energy

- JA-3-2019

## EU-Africa cooperation on renewables

- JA-4-2018 (CSA for preparing a European Joint Programme)
- JA-5-2019 (European Joint Programme)



# Joint Actions

## Deadlines

### 2018 topics

Opening:  
31 October 2017

JA-4

Deadline:  
31 January  
2018

Opening:  
15 May 2018

JA-1  
JA-2

Deadline:  
11 September  
2018

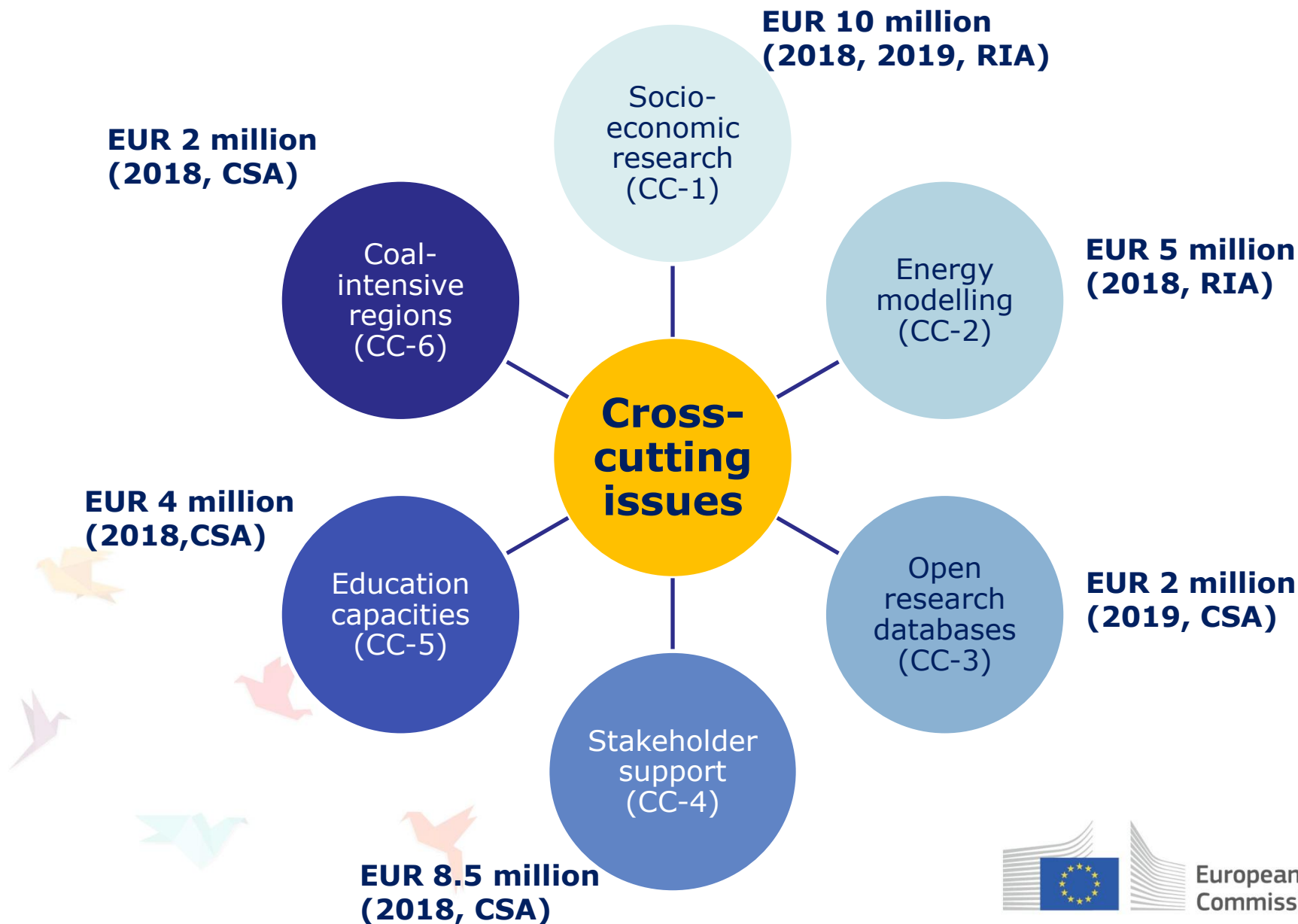
### 2019 topics

Opening:  
14 November  
2018

JA-3  
JA-5

Deadline:  
27 August  
2019

# Cross-cutting issues - overview



# Cross-cutting issues

## 2018 topics

Opening	Topics	Deadline
5 December 2017	CC-4	19 April 2018
15 May 2018	CC-1 CC-2 CC-5 CC-6	6 September 2018

## 2019 topics

Opening	Topics	Deadline
14 November 2018	CC-3	27 August 2019
7 May 2019	CC-1	



# Statistical data



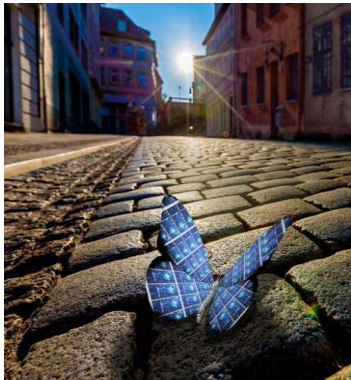
## Data for the 2014-2017 energy calls

	Research project (RIA)	Demonstration project (IA)	Coordination & Support Action (CSA)	Total
Success rate	14.5%	13%	16.5%	15%
Average number of participants per project	10.8	15.8	9.6	11.4
Average EU contribution per project	4.6 M€	11 M€	1.7 M€	4.7 M€

***N.B.: Values vary significantly between topics***

- **Projects must be appropriate for addressing the topic**
- **Pay attention to admission & eligibility criteria**

# Running energy prizes - overview

	Title	Budget	Submission by
	<u>CO2 reuse in innovative products</u> <a href="mailto:EC-CO2REUSE-PRIZE@ec.europa.eu">EC-CO2REUSE-PRIZE@ec.europa.eu</a>	€1.5 EUR million	3 April 2019
	<u>Low carbon hospital</u> Combined Heat and Power installation in a hospital using 100% renewable energy sources <a href="mailto:EC-LOWCARBON-PRIZE@ec.europa.eu">EC-LOWCARBON-PRIZE@ec.europa.eu</a>	€ 1.0 EUR million	3 April 2019
	<u>Photovoltaics meets history</u> Integrated Photovoltaic Energy System in a European protected historic urban district <a href="mailto:EC-PHOTOVOLTAICS-PRIZE@ec.europa.eu">EC-PHOTOVOLTAICS-PRIZE@ec.europa.eu</a>	€ 0.75 EUR million	26 September 2018

# New prizes

## European Innovation Council (EIC)

EIC Horizon Prizes call for breakthrough solutions from innovators, aiming to demonstrate the feasibility or potential of particular technologies and promote uptake.

- **Innovative Batteries for eVehicles**  
**(€ 10 M)**
- **Fuel from the Sun: Artificial Photosynthesis**  
**(€ 5 M)**
- **Blockchain for Social Good**  
**(€ 5 M)**

**2 Energy prizes to be launched by the end of 2017**



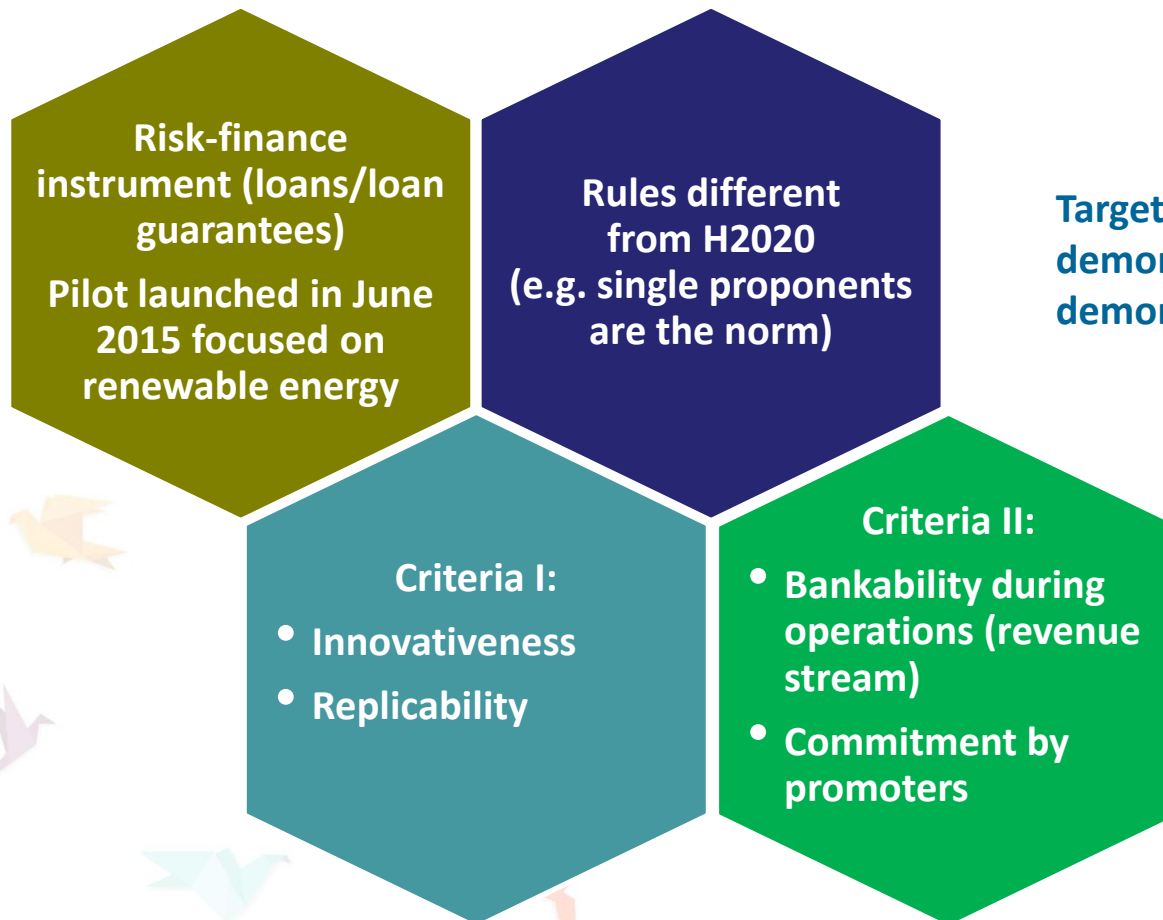
***EIC Horizon Prizes*** set an ambitious goal, without saying how that goal should be achieved or who should achieve it.

*The prize is awarded to whoever can most effectively meet a defined challenge.*

# InnovFin EDP

## What? EDP: Basic features

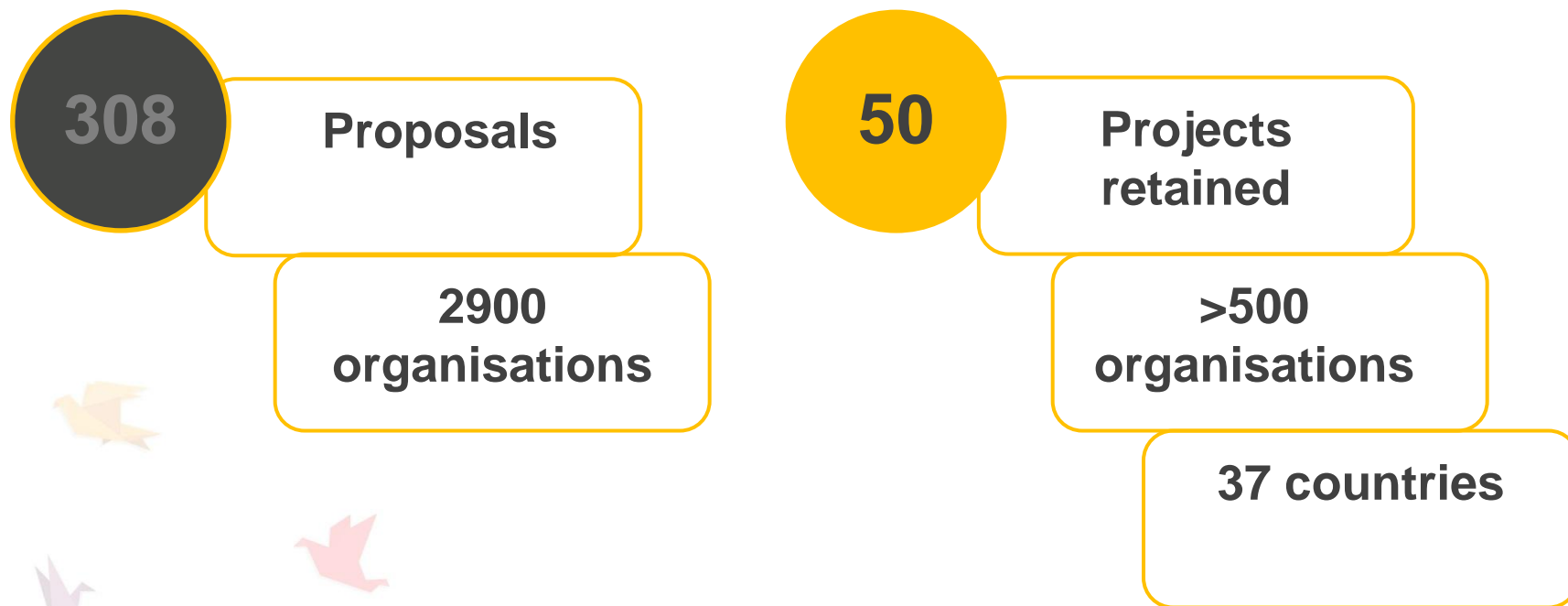
**InnovFin**  
Energy Demo Projects



Targets innovative First-of-a-Kind demonstration projects ready to be demonstrated at commercial scale

Designed for a higher level of risk than any other EU financial instrument

# A typical Call for Proposals in numbers



**\*Example of 2017 Energy Efficiency Calls - Preliminary data on number of retained projects subject to successful grant preparation**



# GREECE



Total number of participants, total EU financial contribution € million	1.861 participants receiving € 571,58 m in H2020
Total number of SME participants, total EC financial contribution € million	405 SMEs receiving € 107,31 m in H2020
Number of ERC Principal Investigators, total EC financial contribution € million	17 ERC grantees receiving € 18,26 m in H2020
Number of Marie Skłodowska-Curie Actions Participations, total EC financial contribution € million	231 MSCA Fellows receiving € 46,54 m in H2020
Number of applicants	15.754 (3,63 % of EU-28)
Success rate (EU-28 = 13,5 %)	12,6 %
Rank in number of participants signed contracts (EU-28)	9
Rank in budget share (EU-28)	12
Top collaborative links	<ol style="list-style-type: none"> <li>1. ES - Spain (2.868)</li> <li>2. DE - Germany (2.850)</li> <li>3. IT - Italy (2.842)</li> <li>4. UK - United Kingdom (2.547)</li> <li>5. FR - France (1.912)</li> </ol>
Total population & EU 28 population share (source: Eurostat)	11.062.508 (2.2% of EU-28)

# CYPRUS



Total number of participants, total EU financial contribution € million	325 participants receiving € 88,18 m in H2020
Total number of SME participants, total EC financial contribution € million	96 SMEs receiving € 27,08 m in H2020
Number of ERC Principal Investigators, total EC financial contribution € million	6 ERC grantees receiving € 2,45 m in H2020
Number of Marie Skłodowska-Curie Actions Participations, total EC financial contribution € million	48 MSCA receiving € 10,93 m in H2020
Number of applicants	2.718 (0,63 of EU-28)
Success rate (EU-28 = 13,5%)	11,8%
Rank in number of participants signed contracts (EU-28)	20
Rank in budget share (EU-28)	20
Top collaborative links	<ol style="list-style-type: none"> <li>1. IT - Italy (352)</li> <li>2. DE - Germany (348)</li> <li>3. UK - United Kingdom (341)</li> <li>4. ES - Spain (340)</li> <li>5. EL - Greece (289)</li> </ol>
Total population & EU 28 population share (source: Eurostat)	865.878 (0.2% of EU-28)



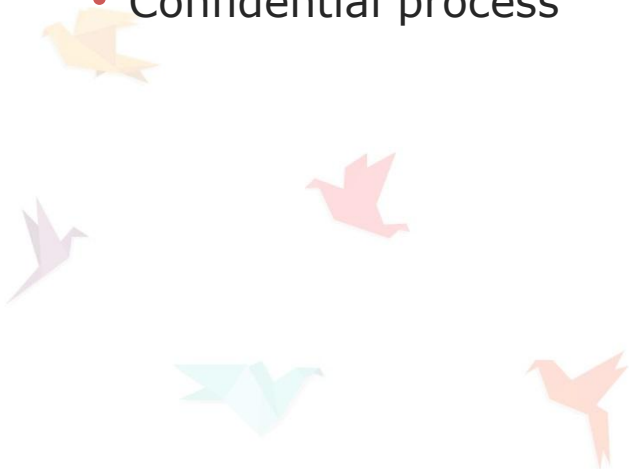
# Submitting a proposal

## 5 steps of the selection process

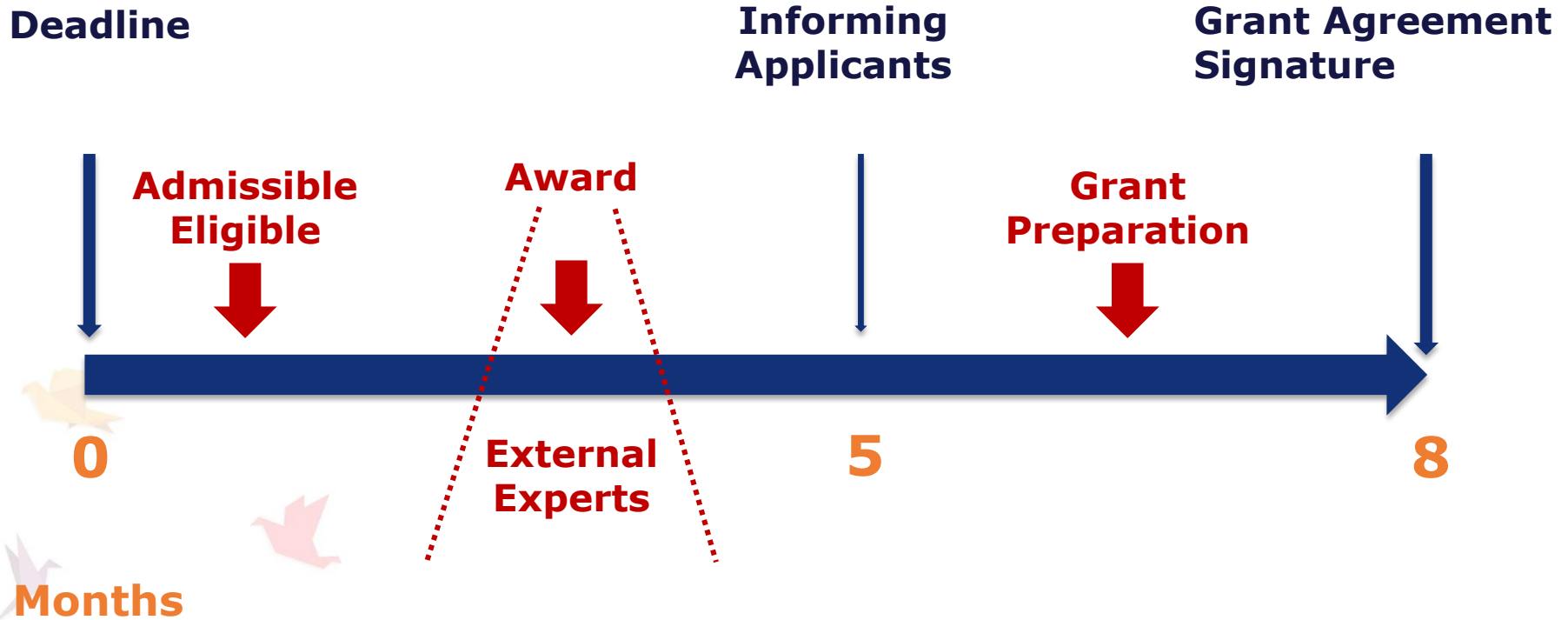


# Evaluation Principles

- Fair and equal treatment of all proposers
- Based on the criteria announced in the Call
- Independent external experts
- Avoidance of conflicts of interest
- Confidential process

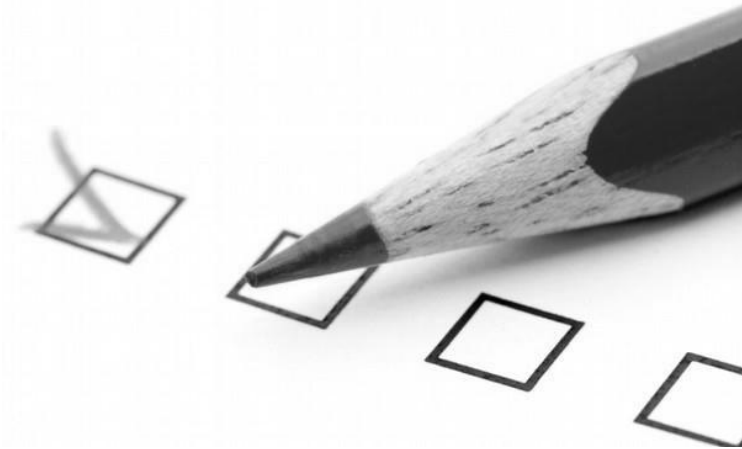


# H2020 evaluation process



## How do we brief the experts?

- Experts are briefed to understand the Call text, the evaluation criteria - and their mandate
- Only the best proposals should be selected – not requiring any negotiations
- Only evaluate the proposal, no other source
- Clear drive towards tangible impact (Topic in Work Programme, application form)
- Evaluate individually 7-9 proposals, half day per proposal



## Evaluation – Award Criteria

- **Excellence**
  - **Impact**
  - **Quality & efficiency of implementation**
- **Detailed aspects** to be taken account of for each of the main criteria
  - **Self-evaluation** form available
  - **No negotiation** takes place → only the very best are retained for funding



# Know the structure of your proposal

## Section 1-3 'Technical Annex'

### Your Proposal description

- Excellence
- Impact
- Implementation

## Section 4-5

- Description of your partnership & CV's
- Ethics

## Online Forms

- Admin. data

## Optional Annexes

- Where relevant



# Ask some questions, make some choices ...

**Ask yourself** if you have:

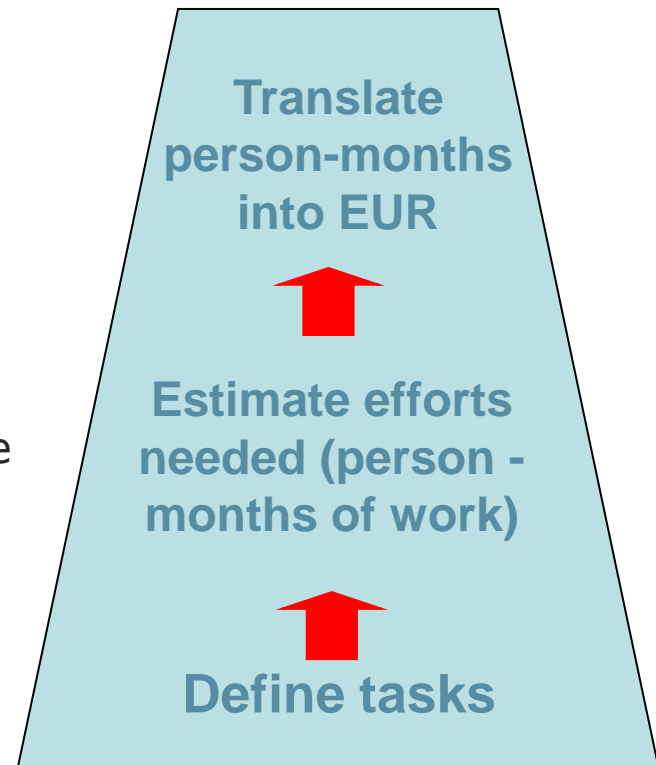
- a clear project **objective**?
- a clear **understanding** of the current (research or market) situation and your starting point
- a clear (set of) **target group(s)**?
- a clear **set of partners** – are they *the* voice of the market?
- a clear path to **make a difference** – what impact do you want to have?

## Your consortium

- **Be consistent** – remain relevant to your objective & target group
- **Be adaptable** - be ready to renounce a country if you do not secure the right partner
- **Involve partners in the preparation** – avoid surprises after submission
- **Keep consortium motivated** - agree a working method for the proposal phase, make a plan for their contributions
- **Do not cover the EU map artificially**

# Create the budget

- Define your budget 'bottom-up'
- Wait until the tasks are sufficiently specified and agreed – then design define the budget
- Check consistency regularly while advancing on with your Work Plan - share of resources, appropriate levels between partners, appropriate weight of person-months between major work steps



## Last check: consistency / language

- Ask an 'informed outsider' for critical reading and feedback
- Check consistency of your description of activities and budget
- If you have the chance, have a native speaker check the English



## Frequent mishaps – Eligibility / Admissibility

- **Call deadline is unchangeable:** use all advantages of the electronic submission system to meet the deadline!
- **Completeness:** one section missing makes your proposal inadmissible
- **Partnerships:** remember the principle of 3 participants from Member States or Associated Countries (always check the Work Programme 2018/20 for exceptions)
- **Page limit:** 50 pages for Coordination SA / 70 pages for IA+RIA: applied strictly during evaluation

## Frequent mishaps – Excellence

- Evaluation feedback: **Proposal lacks an explanation of the concept / Added value and innovation are insufficiently demonstrated**



### What to do in your proposal:

- Focus and show how you innovate
- Explain the overall concept underpinning the project not only from the perspective of the Coordinator... input from your partners is essential
- Don't assume that the evaluators know your specific context
- Be clear - you win by explaining!

## Frequent mishaps – Impact

- Evaluation feedback: **Ambition is not quantified / not realistic / not supported by action**



### What to do in your proposal:

- Quantify! Describe in a concise, yet robust, manner your baseline, benchmarks and assumptions
- Keep your 'challenge' in mind
- Plan activities to monitor your performance
- Highlight the link between the actual activities in your work plan and the impact that they will lead to

## Frequent mishaps – Quality of implementation

- **Evaluation feedback:** The work plan is not sufficiently detailed / Budgets are not justified / Budgets seem top-down



### What to do in your proposal:

- Make sure the work description is sufficiently detailed, clear and consistent
- Invest time into this: this is the opportunity to convince evaluators that you can materialise your vision
- Invest time into your resource planning –bottom up





## Perfect proposals ... ?

We don't expect perfection, but:

- We look forward to innovative, well implemented proposals
- Submitted by competent, motivated and inspired project teams
- Aiming to deliver and make a 'change'

# Resources for help

## National Contact Points (NCPs)

NCPs are in the front line for providing specialist advice and on-the-ground guidance to potential applicants



### Main services:

- Guidance on choosing relevant H2020 topics and types of action;
- Advice on administrative procedures and contractual issues;
- Training and assistance on proposal writing;
- Assistance in partner search.

### Find your national NCP:

[http://ec.europa.eu/research/participants/portal/desktop/en/support/national\\_contact\\_points.html](http://ec.europa.eu/research/participants/portal/desktop/en/support/national_contact_points.html)

**Network of Energy NCPs:** [www.C-energy2020.eu](http://www.C-energy2020.eu)

# Resources for help

## More Information



**Participants Portal:**

<http://ec.europa.eu/research/participants/portal/desktop/en/home.html>

**Research Enquiry Service:**

<http://ec.europa.eu/research/index.cfm?pg=enquiries>

**Presentations of the Horizon 2020 Energy Info Days 2017:** <https://ec.europa.eu/easme/en/horizon-2020-secure-clean-and-efficient-energy-info-day>

**Horizon 2020 Homepage:**

<http://ec.europa.eu/programmes/horizon2020/>

**the F.A.Q. page on H2020:**

<https://ec.europa.eu/research/participants/portal/desktop/en/support/faq.html>



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