

# Tips for writing a successful proposal in H2020 Athens 1 December 2014

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### Outline

- Guidance and information
- Submit your proposal
- Evaluation process
- Cross-cutting features
- Innovation tips



# **Guidance and information**





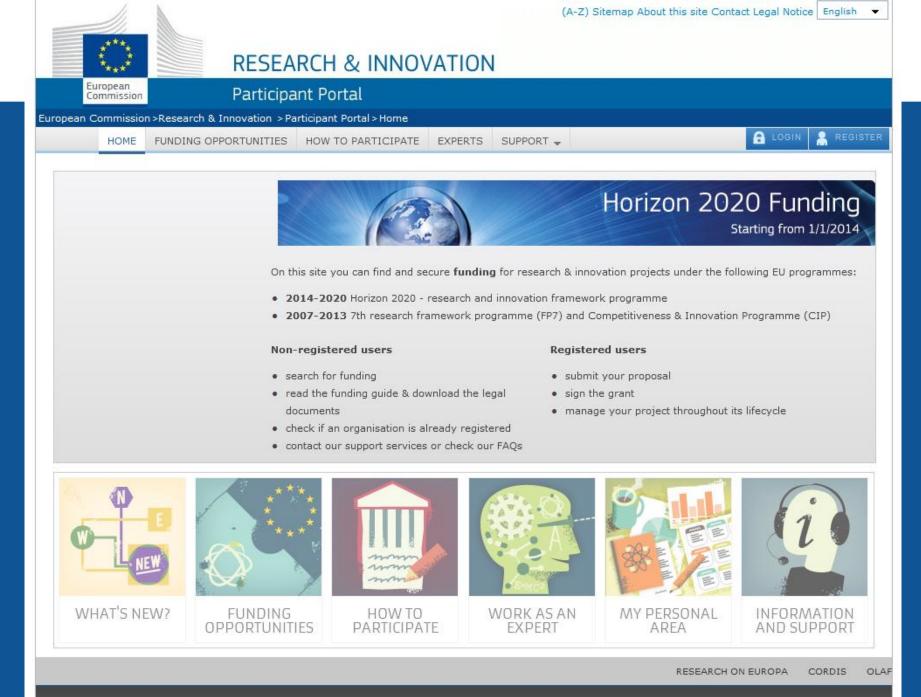
### H2020 Calls

Call and all necessary documentation are published on the Research Participant Portal

http://ec.europa.eu/research/participants/portal

- User friendly Participant Portal
- Easy to find funding opportunities
- Interaction with EC services through ECAS login



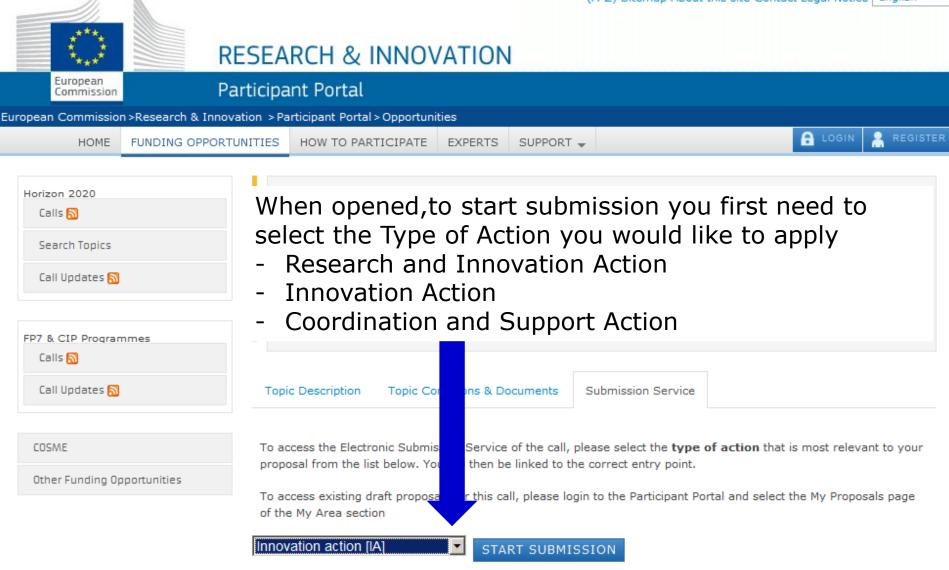


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Other Funding Opportunities







# Submit your proposal





### **Admissibility conditions for participation**

- Submitted in the electronic submission service
- Readable, accessible and printable
- Complete
- Includes a draft plan for the exploitation and dissemination of the results
- Page limits will apply





#### Electronic Submission System accessed from the call page

- 1. ECAS password
- 2. Participant Identification Code (PIC) compulsory for all partners
- 3. Prepare proposal
  - On-line for structured part Administrative forms
  - Upload non-structured part Technical annex pdf files
- 4. Validation checks
- 5. Submit the proposal before the 17h00 deadline

#### **Submission** failure rate = $\pm 1\%$

Only reason for failure: waiting till the last minute

- Technical problems
- Panic-induced errors (uploading the wrong proposal)
- Starting the uploading too late  $\rightarrow$  running out of time





Commission

### **Administrative forms**

### Section 1: General information

- Title, acronym, topic, etc.
- Fixed and free keywords
- 2000 character proposal abstract
- Previous/current submission
- Declarations

#### Section 2: Participants & contacts (one form per partner)

- PIC to identify the partner
- Department
- Dependencies
- Contact information



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### **Administrative forms**

### Section 3: Budget and requested grant

#### 3 - Budget for the proposal

Participant	Country	(A) Direct personnel costs/€	(B) Other direct costs/€	(C) Direct costs of sub- contracting /€	providing	contributions not used on	(F) Indirect Costs/E (=0.25(A+B-E))	costs covering	(H) Total estimated eligible costs/€ (=A+B+C+D+F +G)	(I) Reimburse- ment rate	(J) Max. grant / € (=H¶)	(K) Requested grant / €
Baird Consulting SCS	BE	1 000 000	200 000	30 000	4 000	500	299 875	60	1 533 935	100	1 533 935	1 500 000
TELEFONICA SA	ES	2 000 000	300 000	40 000	5 000	600	574 850	70	2 919 920	100	2 919 920	2 900 000
Total		3 000 000	500 000	70 000	9 000	1 100	874 725	130	4 453 855		4 453 855	4 400 000

### Section 4: Ethics' questionnaire

#### Section 5: Call specific questions

 Clinical trial, Stage 2, SME instrument, Open Data Pilot, ERANET, PCP, PPI





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### Technical annex – 2 pdf files 1<sup>st</sup> PDF: Sections 1 – 3

### 1/2

Based around evaluation criteria:

Section 1: Excellence

• E.g. Objectives, concept, progress beyond state-of-art,...

#### Section 2: Impact

 E.g. Potential impact (incl. with reference to WP); measures to maximise impact (dissemination, communication, exploitation)

Section 3: Implementation

- Including work packages descriptions
- Information on third parties and subcontractors





### **Technical annex – 2 pdf files** 2<sup>nd</sup> PDF: Sections 4 - 5

Section 4: Members of the consortium Section 5: Ethics and Security

Templates supplied by the submission system and available on Participant Portal (under topic conditions)



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### **Submission in H2020**

- Simpler but tougher page limits:
  - 70 pages for RIA and IA full proposals
  - 50 pages for CSA
  - also for SME Instrument, PCP, PPI, ERANET co-fund,... apply only to sections 1-3 of the Technical Annex (1<sup>st</sup> PDF)
- check page limit in topic conditions or proposal template
   "warn and watermark" in first round of calls
- Self-check for SME status, financial viability







### **Successful electronic submission**

- Each submission overwrites the previous one
- Make an early submission to check out the procedure and your proposal
- Make your final submission in good time ...
- ... then look at what you submitted while there is still time to resubmit a correct version

Never (ever!) plan to submit in the last 30 minutes of the call!

If in trouble,

immediately call the submission service helpdesk





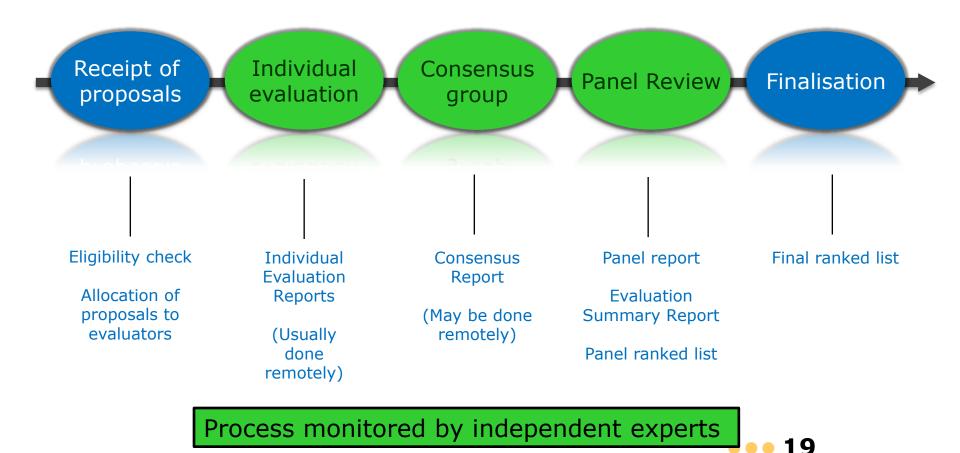
# **Evaluation process**





### Evaluation process

**Evaluators** 





### Same process than FP7... but adapting to Horizon 2020

Coherence across the programme

New types of calls; new types of proposals

 multi-disciplinary and multi-sectorial; more emphasis on innovation and close-to-market

Simplification, for applicants, experts, and for streamlined operations;

- 8 months time to grant:
  - 5 months to evaluate and inform applicants on evaluation outcome

**••** 20

• 3 months for grant preparation and signing





### No grant negotiation phase!

- A proposal is evaluated <u>as submitted</u> not on its potential if certain changes were to be made
- Shortcomings are reflected in a lower score for the corresponding criterion.
- Shortcomings are mentioned, but no recommendations made
- Proposals with significant weaknesses that prevent the project from achieving its objectives or <u>with resources</u> <u>being seriously over-estimated</u> must not receive above-threshold scores; any proposal with scores above thresholds can be selected as submitted

### **Evaluation of proposals**

• Evaluation carried out by independent experts

European Commission

### Award criteria

- Excellence
- Impact
- Quality and efficiency in the implementation

Details, e.g. the sub-criteria, weightings and thresholds are described in the Workprogramme



# Selection criteria

### **Operational capacity (no specific provisions)**

European

• Operational capacity means that the applicants must have the professional competencies and qualifications required to complete the proposed action or work programme: it may be assessed on the basis of specific qualifications, professional experience and references in the field concerned.

### checked against the information provided in

- Curriculum Vitae or description of the profile of the applicant
- Relevant publications or achievements
- Relevant previous projects or activities
- Description of any significant infrastructure or any major items of technical equipment

### Financial capacity

- Only coordinator of actions asking for 500 kEUR or more, except specific cases
- No verification of public bodies , entities guaranteed by a MS or AC and higher and secondary education establishments
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### **Selection of proposals**

In each topic, all above threshold proposals are listed in descending order of overall scores

We select proposals starting from the top of the list until the available budget is consumed

Hence, the ranking of proposal is very important



### **Cross-cutting features**

- Standardisation
- RRI and SSH
- Dissemination
- Communication





### **Communication: Why should you** <u>communicate</u>?

Because you have a good story and a clear message for a target audience.

#### **Examples:**

- Your project is successful and you want to:
- show that investment in innovation is worth it and you wish to ask a specific audience (e.g. policy makers) for more investment
- highlight a successful partnership and influence a choice for replicating and scaling up (MS participation, co-funding, collaboration instruments, etc.)
- build a community for discussion, project development, scaling up, bestpractice exchange , experience sharing, piloting before market, etc.
- show the impact of the project to your region ('localise' the content via your local media)



#### **Communication action in practice**

- Plan your communication actions: get started soon and identify the right timing
- Map your audience and stakeholders
- Build a narrative which includes the EU policy your project contributes to implement
- Find good stories: examples, facts and figures and use visualisation if appropriate (infographics, figures, videos)
- choose the most appropriate style and language (it depends on your audience) to express the concepts and messages, choose the most appropriate tools to reach your goals and target audience
- Go social (use social media: Facebook, Twitter etc.)!
- Follow up, monitor and measure
- Keep your PO informed!

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Our channels

# DAE Facebook page: <u>Digital Agenda for Europe</u>



Twitter account: <a>ObigitalAgendaEU</a>, know your key hashtags



Digital Agenda web page, its Newsroom, its blog



Youtube Channel DigitalAgendaEU



### Innovation







# Innovation is mainstreamed in Horizon 2020 (ignore this at your own risk!)





# 'Innovation Actions' do not have a monopoly on Innovation

(100% funded Research & Innovation Actions should also address Innovation)



# Tip 2 (expanded):

<b>Research &amp; Innovation Actions</b>	Innovation Actions			
Basic & applied research	Limited R&D activities			
Testing / validation on small-scale prototype (in lab or simulated environment)	Prototyping, testing, large-scale product validation & market replication			
Limited demo or pilot activities (to	Demo or pilot activities (to show			
show tech feasibility in a near to	tech feasibility in operational			
operational environment)	environment)			
Developing innovations meeting needs of markets	Developing innovations meeting needs of markets & their delivery to market			
Exploitation activities				
Innovation management				





# Different aspects of innovation are called for under <u>each</u> of the 3 evaluation criteria

(Bonus tip: The exact same criteria are used for R&I actions and for Innovation actions)



# Tip 3 (expanded):

#### 'Excellence' criterion (excerpt)

• Extent that proposed work is ambitious, **has innovation potential**, and is beyond the state of the art

#### 'Impact' criterion (excerpt)

- Enhancing innovation capacity and integration of new knowledge;
- ...developing innovations meeting the needs of European and global markets; and, where relevant, by delivering such innovations to the markets

#### 'Quality & efficiency of the implementation' (excerpt)

• Appropriateness of the management structures and procedures, including risk and **innovation management**.

<u>Note:</u> For 'Innovation' actions the score for 'impact' will be **weighted by a factor of 1.5** 



### Some findings and lessons learnt after the first calls



## Some numbers for LEIT ICT-related calls: <u>SME Instruments -- ODI 1<sup>st</sup> cut-of</u>

H2020 ICT2014-1	
Numbers of Proposals:	
•Submitted:	1639
<ul> <li>Ranked (above</li> </ul>	795
thresholds):	795
•Retained:	207
Quality (ranked/submitted):	49%
Success	13%
(retained/submitted):	10/0
<u>H2020-FoF-2014</u>	
Numbers of Proposals:	
•Submitted:	55
<ul> <li>Ranked (above</li> </ul>	20
thresholds):	20
•Retained:	8
Quality (ranked/submitted):	36%
Success	15%
(retained/submitted):	1370

<u>SME Instruments ODI 1<sup>st</sup> cut-off</u> date						
Numbers of Proposals:						
•Submitted:	886					
<ul> <li>Ranked (above thresholds):</li> </ul>	107					
•Retained:	30					
Quality (ranked/submitted):	12%					
Success (retained/submitted):	3%					
H2020-EUJ-2014						
Numbers of Proposals:						
•Submitted:	23					
<ul> <li>Ranked (above thresholds):</li> </ul>	12					
•Retained:	4					
Quality (ranked/submitted):	52%					
Success (retained/submitted):	17%					



### **Lessons learnt**

#### **Oversubscription:**

- This may be a consequence of the decision to have less prescriptive calls.
- Pre-proposal checks might help to discourage out-of-scope proposals → NCP are tasked with the pre-proposal checks

#### Innovation:

• *R*&*I*A and *I*A have the same evaluation criteria: the topic description and the expected impacts reflect the difference

#### Participant Portal

• It is rather complex and clarity can be improved





Appropriately qualified professional should apply to work as experts in H2020 evaluations

*Application via the Participant Portal* 



The selection per call is made to ensure broad ranging and expertise, and avoiding conflicts of interest







